Ladies and gentlemen,

As we gather here today, I am honored to have the opportunity to express our collective appreciation for our esteemed boss, [Boss's Name]. After [number] years of dedicated service, [he/she/they] is stepping into a well-deserved retirement.

[Boss's Name] has been the backbone of our department, demonstrating impeccable leadership and unwavering commitment. [His/Her/Their] vision and guidance have steered our team towards success on countless occasions. The legacy [he/she/they] leaves is one of integrity, innovation, and compassion.

We will fondly remember [Boss's Name] for [his/her/their] ability to inspire those around [him/her/them], fostering a culture of excellence that will undoubtedly carry on in [his/her/their] absence. Though we will miss [his/her/their] presence, we celebrate this next chapter of [his/her/their] life and wish [him/her/them] endless joy and relaxation in retirement.

Please join me in raising a toast to [Boss's Name] -- a remarkable leader and an even more remarkable person. Thank you. [Offer a toast or applause.]