

Ladies and gentlemen, distinguished guests, and fellow servicemen and women,

Today, as I stand before you, I'm filled with a sense of both pride and humility. After [number] years of service, this moment marks the culmination of a journey I embarked upon with a heart full of hope and a determination to serve our nation.

Reflecting on my career, I think of the countless missions, the camaraderie forged with brothers and sisters in arms, and the sacrifices made not only by me but by my family and loved ones. The military life is not one walked alone; it is supported by those who stand by us unwaveringly through each deployment, each challenge, and each victory. Throughout these years, I have learned invaluable lessons in leadership, resilience, and honor. The experiences have shaped me into who I am today, and I am deeply grateful for the mentorship and friendship of so many who have guided me along the way.

I want to take this moment to salute all of you here today - for your service, your dedication, and your spirit. It has been the highest privilege to serve alongside such remarkable individuals. You have inspired me daily with your courage and commitment to our shared mission. As I retire my uniform, I carry with me not only memories but a profound appreciation for the military community and a lifelong commitment to the values we uphold. Although I am stepping into a new chapter, I leave with confidence, knowing that the future of our armed forces is in capable hands.

Thank you all for being part of this incredible journey. May you continue to serve with distinction and may your courage never waver. God bless you, and God bless our country.

Thank you.