

Ladies and gentlemen,

As I stand before you today, I am filled with mixed emotions. Retirement is a moment of reflection, and as I look back over the years, I am struck by the incredible journey we've all been on together.

Our success has never been about one person or even a small group. It has always been about the collective effort of an extraordinary team.

Together, we have tackled challenges, celebrated victories, and supported one another through every twist and turn.

I remember projects where we faced seemingly insurmountable odds, yet we pulled through by pooling our talents and working side by side. It is a testament to the power of teamwork that we have achieved so much. Every milestone we reached was built on a foundation of collaboration and shared goals.

As I retire, I carry with me countless memories of our accomplishments. I am grateful for each of you--for your hard work, your dedication, and, most importantly, your friendship. The bonds we've formed will remain with me long after my work here is done.

Thank you for being part of this incredible team. Thank you for making my career a fulfilling and joyous experience. I will treasure the memories and continue to cheer for your successes even as I step into a new chapter.

Thank you.